

**GENERAL FUND REVENUE ACCOUNT**  
**SUMMARY ESTIMATES**

	<b>Final Outturn 2018/19 £'000</b>	<b>Original Estimate 2019/20 £'000</b>	<b>Forecast 2019/20 £'000</b>	<b>Original Estimate 2020/21 £'000</b>
<b>Service Requirements</b>				
Chief Executive's Office	19.2	0.0	0.0	0.0
Community & Leisure	2,804.8	1,161.5	1,892.3	961.0
Environmental Service	4,285.6	4,275.8	4,515.5	4,569.3
Finance	(77.2)	0.0	0.0	0.0
Housing & Environmental Health	1,559.0	2,064.1	2,479.9	2,629.0
IT	(53.8)	(74.1)	(108.6)	(58.8)
Legal & Democratic	462.5	0.0	0.0	0.0
Planning & Building	2,111.6	1,662.4	2,109.3	2,052.4
Planning Policy & Economic Development	812.3	925.7	1,221.9	1,079.8
Property & Asset Management	(9,157.7)	(5,936.6)	(7,338.4)	(6,937.1)
Revenues	1,491.6	2,366.2	1,591.1	1,584.4
	<b>4,257.9</b>	<b>6,445.0</b>	<b>6,363.0</b>	<b>5,880.0</b>
<b>Other Requirements</b>				
Net Cost of Benefit Payments	(155.3)	(200.0)	(200.0)	(200.0)
Corporate & Democratic Core	4,282.1	2,712.1	3,185.6	2,034.6
<b>Net Cost of Services</b>	<b>8,384.7</b>	<b>8,957.1</b>	<b>9,348.6</b>	<b>7,714.6</b>

## CHIEF EXECUTIVE'S OFFICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2018/19 £'000</b>	<b>Original Estimate 2019/20 £'000</b>	<b>Forecast 2019/20 £'000</b>	<b>Original Estimate 2020/21 £'000</b>
Chief Executive's Office	21.4	0.0	0.0	0.0
Human Resources Service	(9.5)	(40.1)	(37.0)	(40.7)
Human Resources Function	7.3	40.1	37.0	40.7
<b>Net Total Expenditure</b>	<b>19.2</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

## COMMUNITY &amp; LEISURE SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2018/19 £'000</b>	<b>Original Estimate 2019/20 £'000</b>	<b>Forecast 2019/20 £'000</b>	<b>Original Estimate 2020/21 £'000</b>
<b>Leisure Management</b>	<b>(20.4)</b>	<b>0.0</b>	<b>0.0</b>	<b>3.3</b>
<b>Parks, Countryside &amp; Sport</b>				
Managed Sports Facilities	(160.9)	(1,316.0)	(1,258.6)	(1,743.6)
Outdoor Sports Facilities	224.0	189.0	297.3	200.8
Playgrounds	32.4	11.3	42.9	13.0
Sports Development	31.6	18.1	25.1	26.0
Cemeteries	(12.9)	(85.4)	(16.0)	(79.1)
Grounds Maintenance	348.2	100.0	365.4	113.3
Nature Reserves	103.7	113.2	192.9	131.9
Urban Parks & Open Spaces	436.6	360.1	423.0	390.0
<b>Total - Parks, Countryside &amp; Sport</b>	<b>1,002.7</b>	<b>(609.8)</b>	<b>72.0</b>	<b>(947.7)</b>
<b>Community Development</b>				
Community Engagement	1,207.2	1,174.3	1,221.5	1,277.4
<b>Total - Community Development</b>	<b>1,207.2</b>	<b>1,174.3</b>	<b>1,221.5</b>	<b>1,277.4</b>
<b>Arts &amp; Culture</b>				
Andover Summit Events	13.6	11.2	13.8	15.6
Arts Function	28.3	26.3	10.3	28.3
The Lights	521.9	500.5	517.4	523.7
Heritage	51.5	59.0	57.3	60.4
<b>Total - Arts &amp; Culture</b>	<b>615.3</b>	<b>597.0</b>	<b>598.8</b>	<b>628.0</b>
<b>Net Total Expenditure</b>	<b>2,804.8</b>	<b>1,161.5</b>	<b>1,892.3</b>	<b>961.0</b>

## ENVIRONMENTAL SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2018/19 £'000</b>	<b>Original Estimate 2019/20 £'000</b>	<b>Forecast 2019/20 £'000</b>	<b>Original Estimate 2020/21 £'000</b>
Grounds Maintenance	1,146.7	1,199.0	1,158.1	1,138.6
Waste Collection	2,158.6	2,009.6	2,291.6	2,232.5
Green Waste Collection	(102.9)	(146.1)	(120.0)	(134.6)
Street Cleansing	973.4	1,073.6	1,035.1	926.2
Vehicle Workshop	110.7	115.4	126.6	106.3
ES Technical	0.0	0.0	0.0	287.3
Depot costs	(0.9)	24.3	24.1	13.0
<b>Net Total Expenditure</b>	<b>4,285.6</b>	<b>4,275.8</b>	<b>4,515.5</b>	<b>4,569.3</b>

**FINANCE SERVICE**  
**SUMMARY ESTIMATES**

<b>Principal Activities</b>	<b>Final Outturn 2018/19 £'000</b>	<b>Original Estimate 2019/20 £'000</b>	<b>Forecast 2019/20 £'000</b>	<b>Original Estimate 2020/21 £'000</b>
Finance Service	(77.2)	0.0	0.0	0.0
<b>Net Total Expenditure / (Income)</b>	<b>(77.2)</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

## HOUSING &amp; ENVIRONMENTAL HEALTH SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2018/19 £'000</b>	<b>Original Estimate 2019/20 £'000</b>	<b>Forecast 2019/20 £'000</b>	<b>Original Estimate 2020/21 £'000</b>
General Management	(10.3)	0.0	0.0	1.7
Housing Options	453.2	649.5	940.0	1,026.9
Hampshire Home Choice	7.0	1.7	1.0	1.9
Housing Development	48.0	179.8	147.1	185.9
Business Support Team	(6.4)	0.0	0.0	1.6
Pest Control	114.7	68.1	133.4	114.3
Environmental Protection	286.9	340.1	405.7	398.8
Housing Standards	291.8	218.9	210.0	273.7
Animal Welfare	98.6	110.3	124.5	118.2
Health Protection	275.5	495.7	518.2	506.0
<b>Net Total Expenditure</b>	<b>1,559.0</b>	<b>2,064.1</b>	<b>2,479.9</b>	<b>2,629.0</b>

**I.T. SERVICE**  
**SUMMARY ESTIMATES**

<b>Principal Activities</b>	<b>Final Outturn 2018/19 £'000</b>	<b>Original Estimate 2019/20 £'000</b>	<b>Forecast 2019/20 £'000</b>	<b>Original Estimate 2020/21 £'000</b>
Management	(770.6)	(990.6)	(988.0)	(978.3)
Service Desk	(18.0)	66.7	51.5	70.5
Infrastructure	466.7	520.7	484.0	509.2
Corporate Services	268.1	329.1	343.9	339.8
<b>Net Total Income</b>	<b>(53.8)</b>	<b>(74.1)</b>	<b>(108.6)</b>	<b>(58.8)</b>

## LEGAL &amp; DEMOCRATIC SERVICE

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2018/19 £'000</b>	<b>Original Estimate 2019/20 £'000</b>	<b>Forecast 2019/20 £'000</b>	<b>Original Estimate 2020/21 £'000</b>
<b>Legal</b>				
Legal Service	134.4	(277.9)	(361.3)	(134.2)
Land Charges	(81.4)	(90.8)	(82.2)	(74.2)
<b>Democratic</b>				
Council Elections	258.6	326.3	380.6	152.1
Registration of Electors	160.1	80.8	84.6	85.7
Lotteries, Amusements and Gaming Permits	24.2	(7.2)	(7.0)	(7.2)
Alcohol and Entertainment Licensing	(47.9)	(33.7)	(28.2)	(35.0)
Scrap Metal Dealers	2.1	(0.1)	1.0	2.3
Hackney Carriages and Private Hire Vehicles	12.4	2.6	12.5	10.5
<b>Net Total Expenditure</b>	<b>462.5</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

## PLANNING & BUILDING SERVICE

### SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2018/19 £'000</b>	<b>Original Estimate 2019/20 £'000</b>	<b>Forecast 2019/20 £'000</b>	<b>Original Estimate 2020/21 £'000</b>
Development Control & Enforcement	2,077.8	1,691.9	2,131.0	2,052.3
Building Control	33.8	(29.5)	(21.7)	0.1
<b>Net Total Expenditure</b>	<b>2,111.6</b>	<b>1,662.4</b>	<b>2,109.3</b>	<b>2,052.4</b>

## PLANNING POLICY & ECONOMIC DEVELOPMENT SERVICE

### SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2018/19 £'000</b>	<b>Original Estimate 2019/20 £'000</b>	<b>Forecast 2019/20 £'000</b>	<b>Original Estimate 2020/21 £'000</b>
Planning Policy	464.8	577.0	744.6	768.7
Local Development Framework	88.1	144.2	190.5	108.1
Climate Change	0.8	11.0	11.0	0.0
<b>Total Planning Policy</b>	<b>553.7</b>	<b>732.2</b>	<b>946.1</b>	<b>876.8</b>
Economic Development and Promotion	108.3	76.2	82.2	80.9
Promotion of Tourism	114.7	98.0	172.3	101.4
<b>Total Economic Development and Promotion</b>	<b>223.0</b>	<b>174.2</b>	<b>254.5</b>	<b>182.3</b>
<b>Town Centre Management</b>	<b>35.6</b>	<b>19.3</b>	<b>21.3</b>	<b>20.7</b>
<b>Net Total Expenditure</b>	<b>812.3</b>	<b>925.7</b>	<b>1,221.9</b>	<b>1,079.8</b>

## PROPERTY &amp; ASSET MANAGEMENT SERVICE

## SUMMARY ESTIMATES

Principal Activities	Final Outturn 2018/19 £'000	Original Estimate 2019/20 £'000	Forecast 2019/20 £'000	Original Estimate 2020/21 £'000
<b>Estates Support Unit</b>	<b>863.6</b>	<b>1,934.2</b>	<b>59.9</b>	<b>51.3</b>
<b>Rental Income</b>				
Andover Market	(20.0)	(30.1)	71.9	70.5
Business Park Development	(5,723.6)	(5,903.3)	(5,640.9)	(5,769.2)
Union Street	(82.2)	(76.6)	(36.4)	(39.4)
Chantry Centre	(1,375.2)	(371.4)	(713.1)	(414.2)
Investment Properties	(1,061.3)	(1,138.9)	(1,055.6)	(1,189.1)
Corporate Properties	(324.5)	(576.5)	(495.9)	(507.5)
<b>Total - Rental Income</b>	<b>(8,586.8)</b>	<b>(8,096.8)</b>	<b>(7,870.0)</b>	<b>(7,848.9)</b>
<b>Premises Management</b>				
Public Halls	271.1	51.1	295.2	241.0
Leisure Facilities	47.6	45.1	35.6	38.5
Public Conveniences	201.3	144.1	190.3	176.4
Office Accommodation	(1,413.4)	514.0	101.9	117.0
Andover Magistrates Court	66.5	67.3	74.5	67.7
Depot Costs	(71.6)	(75.8)	4.5	(3.5)
Andover Bus Station	15.2	15.9	110.5	95.2
Building Maintenance	204.8	109.0	164.9	199.0
Building Cleaning	62.3	2.7	91.2	93.1
Maintenance Works	0.0	395.7	106.5	302.7
<b>Total - Premises Management</b>	<b>(616.2)</b>	<b>1,269.1</b>	<b>1,175.1</b>	<b>1,327.1</b>
<b>Transport</b>				
Engineers	13.0	169.5	268.0	291.8
Highways	160.4	7.8	11.3	13.8
Parking	(1,046.5)	(1,281.4)	(1,037.7)	(827.2)
Community Transport	54.8	61.0	55.0	55.0
<b>Total - Transport</b>	<b>(818.3)</b>	<b>(1,043.1)</b>	<b>(703.4)</b>	<b>(466.6)</b>
<b>Net Total Income</b>	<b>(9,157.7)</b>	<b>(5,936.6)</b>	<b>(7,338.4)</b>	<b>(6,937.1)</b>

**REVENUES SERVICE**  
**SUMMARY ESTIMATES**

<b>Principal Activities</b>	<b>Final Outturn 2018/19 £'000</b>	<b>Original Estimate 2019/20 £'000</b>	<b>Forecast 2019/20 £'000</b>	<b>Original Estimate 2020/21 £'000</b>
Customer Services Unit	101.5	965.0	0.0	9.7
Local Taxation Services	759.5	636.2	773.3	918.0
Council Tax Support Administration	411.7	426.1	452.0	445.5
Housing Benefit - Rent Allowances Administration	218.9	338.9	365.8	211.2
<b>Net Total Expenditure</b>	<b>1,491.6</b>	<b>2,366.2</b>	<b>1,591.1</b>	<b>1,584.4</b>

## NET COST OF BENEFITS PAYMENTS

## SUMMARY ESTIMATES

<b>Principal Activities</b>	<b>Final Outturn 2018/19 £'000</b>	<b>Original Estimate 2019/20 £'000</b>	<b>Forecast 2019/20 £'000</b>	<b>Original Estimate 2020/21 £'000</b>
Council Tax Benefits	(8.5)	0.0	0.0	0.0
Housing Benefit - Rent Allowances	(146.8)	(200.0)	(200.0)	(200.0)
<b>Net Total Income</b>	<b>(155.3)</b>	<b>(200.0)</b>	<b>(200.0)</b>	<b>(200.0)</b>

**CORPORATE & DEMOCRATIC CORE**  
**SUMMARY ESTIMATES**

<b>Principal Activities</b>	<b>Final Outturn 2018/19 £'000</b>	<b>Original Estimate 2019/20 £'000</b>	<b>Forecast 2019/20 £'000</b>	<b>Original Estimate 2020/21 £'000</b>
<b>Corporate Management</b>				
Corporate Management	1,259.8	489.3	714.1	606.6
Delivering Public Services Electronically	43.9	12.0	12.0	12.0
Corporate Public Relations, Information and Consultation	165.5	12.3	14.5	14.8
Best Value & Performance	79.8	11.5	12.0	11.6
Emergency Planning	32.6	33.6	35.3	33.8
<b>Net Total Expenditure</b>	<b>1,581.6</b>	<b>558.7</b>	<b>787.9</b>	<b>678.8</b>
<b>Democratic Representation and Management</b>				
Councillors	832.4	458.8	480.6	471.0
Councillor Meetings	453.7	403.4	430.1	420.8
Mayoral Office	87.2	38.2	36.6	38.0
Civic Ceremonies	10.6	6.5	7.0	7.5
Subscriptions	22.5	22.3	22.0	23.0
Representing Local Interests	6.2	0.0	0.0	0.0
Other Democratic Activities	135.3	19.9	18.5	21.1
<b>Net Total Expenditure</b>	<b>1,547.9</b>	<b>949.1</b>	<b>994.8</b>	<b>981.4</b>
<b>Allocated Central Overheads</b>	<b>(10.7)</b>	<b>(18.1)</b>	<b>164.0</b>	<b>158.2</b>
<b>Non-Distributable Costs</b>	<b>1,163.3</b>	<b>1,222.4</b>	<b>1,238.9</b>	<b>216.2</b>
<b>Net Total Expenditure</b>	<b>4,282.1</b>	<b>2,712.1</b>	<b>3,185.6</b>	<b>2,034.6</b>